General Operating Budget Summary for the Year 2019

RURAL MUNICIPALITY OF HILLSDALE NO. 440

Revenues

| Minimum Tax | Base Tax | Mill Rate Factor | Taxable Assessment | Total Revenues | Municipal Tax Levy Abatements and Adjustments Discount on taxes Penalty on Tax Arrears Unconditional Grants Grant in Lieu of Taxes General Government Services Protective Services Transportation Services Environmental & Public Health S Planning and Development Serv Recreation and Culture Services |
|---|---|---|--------------------|----------------|---|
| Agricultural Residential Commercial | Agricultural Residential Commercial | Agricultural Residential Commercial | nent | | Municipal Tax Levy Abatements and Adjustments Discount on taxes Discount on taxes Penalty on Tax Arrears Unconditional Grants Grant in Lieu of Taxes General Government Services Protective Services Transportation Services Environmental & Public Health Services Planning and Development Services Recreation and Culture Services |
| 0.00 125.00 Land 0.00 | 0.00 0.00 1800.00 Improvements | 9 1.3 9 | Mill Rate | \$6,593,168 | 5,886,170 -8,761 -265,000 200,000 226,167 26,760 111,600 500 287,787 12,945 115,000 0 |
| | | | 6.06 | | |

Expenditures

| Budgeted Surplus (Deficit) | Total Expenditures | General Government Services Protective Services Transportation Services Environmental & Public Health Services Planning and Development Services Recreation and Culture Services |
|----------------------------|--------------------|--|
| €9 | | |
| \$ 2,208,018 | \$4,385,151 | 634,860 209,371 3,273,664 131,878 16,405 118,973 |

This budget was approved and adopted by Council this 4th day of April, 2019.

Reeve

Administrator 797CHEWAY

DAUB

Rural Municipality of Hillsdale No. 440 Operating Revenues for 2019

| Operating Revenues for 2017 | 2019 Budget | 2018 Actual | 2017 Actual |
|--|-------------|--------------|----------------|
| | | | |
| TAXES | | | |
| General Municipal Tax Levy | 5,886,170 | 5,551,580 | 5,302,550 |
| Abatements and Adjustments | - 8,761 - | 60,621 - | 6,999 |
| Discount on Current Years Taxes | - 265,000 - | 258,365 - | 181,418 |
| Net Levy for Municipal Purposes | 5,612,409 | 5,232,594 | 5,114,133 |
| Trailer License Fees | | | |
| Penalty on Tax Arrears | 200,000 | 212,811 | 164,304 |
| Other Total Taxes | 5 812 400 | 5 445 405 | 5 270 427 |
| 1 Otal Taxes | 5,812,409 | 5,445,405 | 5,278,437 |
| UNCONDITIONAL GRANTS | | | |
| Equalization (Revenue Sharing) | 226,167 | 219,021 | 225,109 |
| | 250,000 | | |
| GRANTS -IN-LIEU OF TAXES | | | |
| Federal | | | · |
| Provincial - Sasktel | 20,850 | 20,635 | 20,053 |
| Provincial - Other | 910 | 835 | 802 |
| Treaty Land Entitlement | 5,000 | 22,897 | 18,565 |
| Other | | | |
| Total Grants in Lieu of Taxes | 26,760 | 44,367 | 39,420 |
| | | | |
| TOTAL TAXES & OTHER CONDITIONAL REVENUE | 6,065,336 | 5,708,793 | 5,542,966 |
| APPROXIMATION OF BUILDING BY BUILDING BY | | | |
| OPERATING AND CAPITAL REVENUE BY FUNCTION | | | |
| General Government Services | 1.000 | 006 | 250 |
| Custom Work - Tax Enforcement | 1,000 | 896 | 350 |
| Sale of Supplies - Maps Other: Tax Certificate | 2,000 | 2,205 220 | 1,168 460 |
| General Office Services | 3,000 | 6,926 | 6,630 |
| Tangible capital asset sales - gain (loss) | 3,000 | 0,920 | 0,050 |
| Land sales - gain | | | |
| Investment Income and Commissions | 100,000 | 135,588 | 81,988 |
| Other | 5,400 | 13,102 | 12,471 |
| Conditional Grants - Village Portion of Wages | | , i | 19,894 |
| - Village Portion of Building | | | 139,143 |
| Total General Government Services | 111,600 | 158,937 | 262,104 |
| | | | |
| Protective Services | | | |
| Custom Work | | | |
| Fire Fees | 500 | 605 | |
| Conditional Grants | 500 | 527 527 | |
| Total Protective Services | | 327 | 0 |
| Transportation Services | | | |
| Custom Work | 10,000 | 10,722 | 11,219 |
| Sale of Supplies | 1,000 | 1,738 | 150 |
| Road Maintenance and Restoration Agreements | 35,000 | 34,821 | 66,639 |
| Tangible capital asset sales - gain (loss) | | -30,469 | -5,775 |
| Other: Licenses | 4,500 | 24,300 | 8,100 |
| Permits | 10,000 | 12,780 | 10,875 |
| Conditional Grants - Primary Weight Corridor | 9,700 | 9,700 | 9,700 |
| - Gas Tax | 34,399 | 34,399 | 34,230 |
| - Municipal Roads for the Economy | | | |
| - RM442 | 183,188 | | |
| Total Transportation Services | 287,787 | 97,991 | 135,138 |
| Particular of Bully Wester Company | | | |
| Environmental and Public Health Services | 4.000 | 2 002 | 7 100 |
| Waste and Disposal Fees | 4,000 | 3,992 | 7,108 1,789 |
| Pest Control Supplies | 2,300 | 1,285 | 1,789 |
| Cemetery Other: Stray Animals | | 1,203 | 1,000 |
| Conditional Grants - MMRP | 1,500 | 1,092 | 2,184 |
| - PREP | 3,145 | 2,057 | 11,730 |
| - Invasive Species | 2,000 | 1,074 | 9,088 |
| Total Environmental and Public Health Services | 12,945 | 10,195 | 33,699 |
| | 2 | -, | -, |

Operating Revenues for 2019

| Planning and Development Services |
|-------------------------------------|
| Maintenance and Development Charges |
| Pasture Rent |

Other: Oil Well Surface Lease

ADD Board Cemetery

Total Planning and Development

Recreation and Cultural Services

Other: Donations

Total Recreation and Culture

TOTAL SEGMENTED REVENUES

| 2019 Budget | 2018 Actual | 2017 Actual |
|-------------|-------------|------------------|
| | | |
| 25,000 | 34,998 | 25,344 |
| 90,000 | 135,713 | 73,738 |
| <u></u> | | |
| 115,000 | 170,711 | 99,082 |
| 112,000 | | , |
| 115,000 | | |
| 113,000 | | |
| 0 | 0 | 12,700 |
| | | 12,700 12,700 |

6,147,154

6,593,168

6,085,689

Rural Municipality of Hillsdale No. 440 Operating Expenditures for 2019

| | | 2019 Budget | 2018 Actual | 2017 Actual |
|------------|---------------------------------------|-------------|-------------|-------------|
| General | Government | | | |
| Wages & | Benefits | | | |
| Wages | Council & Comm. Mtgs. | 35,000 | 36,110 | 29,095 |
| | Administrator | 99,275 | 89,275 | 87,373 |
| | Assistant Administrator | 120,000 | 118,448 | 153,995 |
| Benefits | Council & Comm. Mtgs. | 10,500 | 10,565 | 5,658 |
| | Administrator | 18,000 | 17,490 | 14,875 |
| | Assistant Administrator | 27,700 | 25,757 | 35,610 |
| | Other | : | | 2,439 |
| Subtotal ' | Wages and Benefits | 310,475 | 297,645 | 329,045 |
| Profession | nal/Contact Services | | | |
| | Legal Fees | 500 | 41 | 270 |
| | Audit | 6,017 | 5,932 | 5,658 |
| | Assessment - SAMA | 14,680 | 14,349 | 14,718 |
| | Advertising | 1,000 | 1,005 | 722 |
| | Other Professional Services | | 1,395 | 749 |
| | Council Travel | 6,500 | 3,337 | 5,471 |
| | Travel, Meals and Subsistence | 14,000 | 12,778 | 14,075 |
| | Office Maintenance. (Contract) | 2,300 | 2,259 | 1,493 |
| | Insurance (General & Bond) | 8,820 | 8,818 | 8,268 |
| | Memberships/Subscriptions | 19,923 | 15,764 | 5,460 |
| | Communications/Map | 2,000 | 4,265 | 5,495 |
| | Computer Support/EMA | 5,500 | 5,468 | 5,497 |
| | Contracted Tax Enforcement/Collection | 5,000 | 11,144 | 4,845 |
| | Contracted Maintenance & Repairs | 4,100 | | |
| | Election | | 2,486 | |
| | Public Relations | 5,000 | 4,126 | 4,728 |
| | Bank Charges | 200 | 203 | 110 |
| | Other | | | |
| Subtotal l | Professional Contracted Services | 95,540 | 93,370 | 77,559 |
| Utilities | | | | |
| | Heat | 875 | 863 | 819 |
| | Power | 3,520 | 3,343 | 3,399 |
| | Water | 1,000 | 1,084 | 941 |
| | Telephone | 2,420 | 2,401 | 2,413 |
| Subtotal l | Utilities | 7,815 | 7,691 | 7,572 |
| Maintone | nce, Materials and Supplies | | | |
| wannenar | Postage | 2,500 | 2,141 | 2,011 |
| | Office Supplies | 23,000 | 21,882 | 18,344 |
| | Janitorial supplies | 300 | 335 | 292 |
| | Election supplies | 300 | 333 | 292 |
| | Long service awards | 200 | | 264 |
| | Office Repair/Maintenance. | 5,000 | 1,549 | 555 |
| 0.1 | Waintenance, Materials and Supplies | 31,000 | 25,907 | 21,466 |

| Grants and Contributions Amortization - Building Amortization - Machinery & Equipment Amortization - Office & IT Allowance for Uncollectable Interest Other (Specify) Total General Government Expenditures Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service Justice Requisition | 550 13,867 613 150,000 25,000 634,860 | 1,150 13,867 613 150,000 250 590,493 | 550 13,867 613 250,000 850 701,522 |
|---|--|---|---|
| Amortization - Machinery & Equipment Amortization - Office & IT Allowance for Uncollectable Interest Other (Specify) Total General Government Expenditures Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 613 150,000 25,000 634,860 | 613 150,000 250 | 250,000 850 |
| Amortization - Office & IT Allowance for Uncollectable Interest Other (Specify) Total General Government Expenditures Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 150,000 25,000 634,860 | 150,000 | 250,000 850 |
| Allowance for Uncollectable Interest Other (Specify) Total General Government Expenditures Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 25,000 634,860 | 250 | 850 |
| Interest Other (Specify) Total General Government Expenditures Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 25,000 634,860 | 250 | 850 |
| Other (Specify) Total General Government Expenditures Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 634,860 | | |
| Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | | | |
| Protective Services Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | | 590,493 | 701,522 |
| Police Protection Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 25,239 | | |
| Wages & Benefits Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 25,239 | | |
| Municipal Force Wages Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 25,239 | | |
| Municipal Force Benefits Subtotal Policing Wages & Benefits Professional/Contract Service | 25,239 | | |
| Subtotal Policing Wages & Benefits Professional/Contract Service | 25,239 | | |
| Professional/Contract Service | 25,239 | | |
| | 25,239 | | |
| Justice Requisition | 25,239 | | |
| • | | 25,239 | 24,441 |
| Travel, Meals and Subsistence | | | |
| Insurance | | | |
| Memberships/Subscriptions | | | |
| Contracted Enhanced Policing | 64,625 | | |
| Subtotal Policing Professional/Contract Service | 89,864 | 25,239 | 24,441 |
| Utilities | | | |
| Heat | | | |
| Power | | | |
| Water | | | |
| Telephone | | | |
| Subtotal Policing Utilities | | | |
| Policing Maintenance., Materials and Supplies | | | |
| Stationary and Postage | | | |
| Office Supplies | | | |
| Vehicle/Equipment Repair parts. oil gas, tools | | | |
| Small Tools and Equipment | | | |
| Subtotal Policing Maintenance, Materials & Supplies | | | |
| Grants and Contributions | | | |
| Amortization | | | |
| Interest | | | |
| Other (Specify) | | | |
| Subtotal Policing Protection | 89,864 | 25,239 | 24,441 |
| Fire Protection | | | |
| Wages & Benefits | | ©2. | |
| Municipal Force Wages | | | |
| Municipal Force Benefits | | | |
| Subtotal Fire Wages and Benefits | | | |
| Professional/Contract Services | | | |
| EMS Contract (911) | 704 | 691 | 704 |
| Training, Travel, Meals and Subsistence | | 712 | |
| Insurance | | | |
| Contracted Service - Rescue | 18,803 | 18,803 | 30,592 |

| | Contracted Service - Fire | 100,000 | 129,797 | 84,813 |
|-------------|--|----------|----------|---------|
| Subtotal | Fire Professional/Contract Services | 119,507 | 150,003 | 116,109 |
| Utilities | | | | |
| O (III C) | Heat | | | |
| | Power | | | |
| | Water | | | |
| | Telephone | | | |
| Subtotal | Fire Utilities | | | |
| Maintan | ance, Materials and Supplies | | | |
| Mainten | Stationary and Postage | | · | INI |
| | Office Supplies | | | |
| | Vehicle/Equipment Repair parts, oil gas, tools | | | |
| | Small Tools and Equipment | | | |
| Subtotal 1 | Fire Maintenance, Materials & Supplies | | | |
| | 33 | | | |
| | d Contributions | | | |
| Amortizat | tion | | | |
| Interest | | | _ | |
| | e for Uncollectable | | | |
| Other (Sp | | | | 414400 |
| | Fire Protection | 119,507 | 150,003 | 116,109 |
| Total Pr | otective Services | 209,371 | 175,242 | 140,550 |
| TRANSI | PORTATION SERVICES | | | |
| Mainten | | | | |
| Wages & | | | | |
| Wages | Council Supervision | 13,500 | 12,061 | 13,026 |
| wages | Foreman | 22,500 | 17,482 | 96,475 |
| | Labourer | 311,543 | 304,837 | 202,488 |
| | Seasonal | 60,000 | 82,854 | 159,580 |
| | Casual | 00,000 | 02,031 | 157,500 |
| | Casuai | | | |
| Benefits | Council | | 0 | 800 |
| | Foreman | | 0 | 15,100 |
| | Labourer | 56,000 | 54,572 | 36,633 |
| | Seasonal | 3,500 | 16,464 | 37,409 |
| | Casual | | | |
| Subtotal ' | Wages and Benefits | 467,043 | 488,270 | 561,511 |
| | | <u> </u> | <u> </u> | |
| Professio | onal Contract Services | | 0.4.00.0 | 40.555 |
| | Contracted Maintenance | 100,000 | 84,005 | 43,323 |
| | Contracted Surfacing/Dust Control | 30,000 | 19,763 | 33,674 |
| | Advertising | | | 268 |
| | Legal | 250 | 2 242 | 108 |
| | Office Supplies | 250 | 3,342 | 103 |
| | Memberships & Subscription | 425 | 425 | |
| | Travel, Meals and Subsistence | 3,000 | 2,117 | 6,277 |
| | Insurance/Vehicle Registration | 25,000 | 24,785 | 26,272 |
| | Engineering | 25,000 | 78,699 | 25,611 |
| | Contracted Snow Removal | 10,000 | | 7,761 |
| | Garbage Disposal | 2,800 | 2,888 | 1,087 |
| | Building Repair | 1 | 425 | 8,172 |
| | Long Service Award | | 800 | |

| Subtotal Professional/Contract Services | 196,475 | 217,249 | 152,656 |
|--|-----------|-----------|--------------|
| Utilities | _ | | |
| Heat | 3,850 | 3,743 | 3,576 |
| Power | 4,500 | 4,389 | 3,073 |
| Street Lights | 660 | 659 | 640 |
| Water | 1,400 | 1,409 | 1,414 |
| Telephone | 7,500 | 6,933 | 6,221 |
| Subtotal Utilities | 17,910 | 17,133 | 14,924 |
| Maintenance, Materials & Supplies | | | |
| Building Maintenance Materials & Supplies | | | - |
| Shop Supplies and Small Tools | 12,000 | 9,268 | 11,315 |
| Vehicle/Equipment Repair parts | 100,000 | 116,745 | 104,467 |
| Gravel | 650,000 | 535,023 | 524,107 |
| Culverts/Drainage | 40,000 | 51,487 | 55,515 |
| Asphalt/Surfacing Material | 30,000 | 30,767 | |
| Road/Street signs | 25,000 | 31,280 | 45,094 |
| Oil/Fuel | 175,000 | 160,700 | 149,836 |
| Blades | 10,000 | 17,030 | 18,053 |
| Other (Specify) Dust Control | | | 17,034 |
| Other (Specify) | | | 37,787 |
| Subtotal Maintenance, Materials and Supplies | 1,042,000 | 952,300 | 963,208 |
| Grants and Contributions | | <u> </u> | |
| Amortization - Land Improvements | 4,488 | 4,488 | 4,045 |
| Amortization - Buildings | 9,758 | 9,636 | 9,636 |
| Amortization - Machinery & Equipment | 182,179 | 260,232 | 259,933 |
| Amortization - Vehicles | 7,631 | 5,501 | 9,502 |
| Amortization - Infrastructure | 1,346,180 | 1,273,868 | 1,234,666 |
| Interest | | | |
| Allowance for Uncollectable | | | |
| Other (Specify) | | | |
| Total Transportation Services | 3,273,664 | 3,228,677 | 3,210,081 |
| Environmental & Public Health Services | | | |
| Wages & Benefits | | | |
| Wages | | | |
| Benefits | | | |
| Subtotal Wages and Benefits | 0 | 0 | 0 |
| Professional Contract Services | | | |
| WYWRA | 33,000 | 22,101 | 31,481 |
| Waste Collection/Disposal | 16,500 | 16,209 | 15,564 |
| Contracted Pest Control | 30,000 | 26,010 | 24,421 |
| Contracted Weed Control | 25,000 | 13,232 | 11,951 |
| Contracted Repairs | | | |
| · • • | | 136 | 153 |
| Insurance | 230 | 130] | |
| Insurance Cemetery Maintenance | 5,000 | 4,018 | 4,873 |

r

| Utilities | | | |
|--|---------|--------|--------|
| Heat | | | |
| Power | 900 | 723 | 853 |
| Water | 700 | 723 | |
| Phone | | | |
| Subtotal Utilities | 900 | 723 | 853 |
| Subtotal Chines | 700 | 7231 | 055 |
| Maintenance, Materials & Supplies | r | | |
| Vehicle/Equipment Repair parts. oil, gas, tools | | | |
| Tags | 100 | | 112 |
| Building & Site | 1,600 | 1,600 | 156 |
| Pest Control Supplies | 8,000 | 6,930 | 2,527 |
| Subtotal Maintenance, Materials & Supplies | 9,700 | 8,530 | 2,795 |
| Grants and Contributions | 10,500 | 5,382 | 3,000 |
| Amortization - Land Improvements | 800 | 800 | 800 |
| Amortization - Building | 248 | 248 | 248 |
| Interest | | | |
| Other (Specify) | | | |
| Total Environmental & Public Health Services | 131,878 | 97,389 | 96,139 |
| Planning and Development Services | | | |
| Wages & Benefits | | | |
| Wages | | | |
| Benefits | | | |
| Total Wages and Benefits | | | |
| · · | | ···· | |
| Professional/Contract Services | | | |
| Contracted Services | Ē | 1,323 | |
| Advertising | | | |
| Municipal Pasture | 14,100 | 14,590 | 11,647 |
| Insurance | 2,000 | 2,098 | 1,910 |
| Contracted Equipment Repairs | | | |
| Subtotal Professional/Contract Services | 16,100 | 18,011 | 13,557 |
| Utilities | | | |
| Heat | | | |
| Power | | | |
| Water | | | |
| Phone | | | |
| Subtotal Utilities | | | |
| Maintenance, Materials & Supplies | | | |
| Maintenance, Materials & Subblies | | 1 | |
| | | - 1 | |
| Building Maintenance Materials & Supplies | | | |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools | | | |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials | | | |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials Shop Supplies and Small Tools | | | |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials | | | |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials Shop Supplies and Small Tools Other (Specify) Subtotal Maintenance, Materials and Supplies | | | |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials Shop Supplies and Small Tools Other (Specify) Subtotal Maintenance, Materials and Supplies Grants and Donations | | | |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials Shop Supplies and Small Tools Other (Specify) Subtotal Maintenance, Materials and Supplies Grants and Donations Amortization | 305 | 305 | 305 |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials Shop Supplies and Small Tools Other (Specify) Subtotal Maintenance, Materials and Supplies Grants and Donations Amortization Interest | 305 | 305 | 305 |
| Building Maintenance Materials & Supplies Vehicle/Equipment Repair parts, oil, gas, tools Weed Control Materials Shop Supplies and Small Tools Other (Specify) Subtotal Maintenance, Materials and Supplies Grants and Donations Amortization | 305 | 305 | 305 |

| Recreation and Cultural Services | | | |
|--|-----------|-----------|----------|
| Wages & Benefits | | | |
| Wages | | | |
| Benefits | | | |
| Total Wages and Benefits | | | ···· |
| Professional/Contract Services | | | |
| Advertising | | | |
| Recreation | | | |
| Travel, Meals and Subsistence | | <u> </u> | |
| Insurance | | <u>.</u> | |
| Memberships/Subscriptions | | | |
| Conference Fees | | | |
| Communications | | | |
| Contracted Maintenance | 1,000 | 504 | 73 |
| Contracted Repairs | | | |
| Library Requisition | 6,973 | 6,973 | 7,09 |
| Subtotal Professional/Contract Services | 7,973 | 7,477 | 7,83 |
| Utilities | | | |
| Heat | | | |
| Power | | | |
| Water | | | |
| Telephone | | | |
| Subtotal Utilities | | | |
| Maintenance, Materials & Supplies | | | |
| Stationary and Postage | | | |
| Office Supplies | | | |
| Janitorial supplies | | | |
| Building Maintenance Materials & Supplies | | | |
| Subtotal Maintenance, Materials and Supplies | | | |
| Grants and Contributions | 111,000 | 113,556 | 115,76 |
| Amortization | 111,000 | 1.0,000 | |
| Interest | | | |
| Allowance for Uncollectable | | | |
| Other (Specify) | | | |
| Total Recreation and Cultural Expenditures | 118,973 | 121,033 | 123,59 |
| Total Recleation and Cultural Expenditures | 110,773 | 121,000 | |
| TOTAL OPERATING EXPENDITURES | 4,385,151 | 4,231,150 | 4,285,74 |
| Net Surplus (Deficit) | 2,208,018 | 1,916,004 | 1,799,94 |
| (Revenues Minus Expenditures) | | | |

| 20: | 20, | 2021 | | 20. | 20 | Year | |
|--|---|---|--|---|--|--|---|
| 2023 Computer Road Con Road Con | 2022 Computer Grader Road Con Road Con Chipseal Baldwintor | | Grader #3 Mower Sprayer & GRAVEL I Backhoe | 2020 Computer Twp 452.1 Road Con Chipseal | 2019 Computer Goodfellov PG 675 St PG 675 St Grader #2 | ar | 1 |
| Computer Road Construction #1 Road Construction #2 | Computer Grader Road Construction #1 Road Construction #2 Chipseal Baldwinton Grid - Clay Cap | Computer Grader - 772 trade Mower Road Construction #2 Chipseal GRAVEL PIT Twp 454.12&.13, Rge Rd 3250.15&.16 | Grader #3 Mower Sprayer & Truck GRAVEL PIT Backhoe | Computer Twp 452.13 - Blain Rd Road Construction #2 Chipseal | Computer Goodfellow Road PG 675 South - 5 miles pavement PG 675 South - 5 miles pavement Grader #2 | Des | |
| uction | ruction : ruction : | trade ruction ruction £.13, R | ruck | - Blain ruction | Road th - 5 m th - 5 m | Description of Project | |
| #5 # 1 | #1 #2 ay Cap | #2 ge Rd 3 | | #5 R | iles pav iles pav | of Pro | |
| | - | 250.15 | | | vement vement | ject | |
| | | &.16 | | | | | 4 |
| 3,600 2,000,000 300,000 | 3,600 465,000 1,000,000 300,000 400,000 750,000 | 3,600 380,000 37,000 300,000 800,000 1,500,000 900,000 | 451,000 37,000 63,960 1,500,000 150,000 | 3,700 200,000 200,000 800,000 | 3,700 915,941 5,484,000 1,371,000 451,000 | Estimated Project Cost | |
| 3,600)0,000 | 35,000 35,000 35,000 30,000 | 38,000 37,000 300,000 | 451,000 37,000 63,960 500,000 | 3,700 30,000 30,000 | 3,700 15,941 34,000 71,000 51,000 | | - |
| | | | | | | Long Term Borrowing Code 21 | FIVE YEAR CAPITAL WC 2019 to 2023 for the Rural Municipal |
| | | | | | - 'n | | FIV 2023 fc |
| | | | | | 500,000 2,500,000 1,250,000 | Capital Trust/ Reserve Fund Withdrawals Code 22 | FIVE YEAR CAPITAL WORKS PLAN 3 for the Rural Municipality of Hillso |
| | -* | | | , 0 1 | | | R CAPI |
| | 185,000 | 70,000 7,500 | 100,000 7,500 50,000 | | 100,000 | Disposal of Land or Assets Code 23 | TAL W |
| | | | | | | Charges for Local Improvements | ₹ 5 |
| | | | | | ···- | ges ocal ments | PLAN Hillsda |
| 2,400 2,000,000 300,000 | 2,400 280,000 1,000,000 300,000 400,000 750,000 | 2,400 310,000 29,500 300,000 800,000 1,500,000 | 351,000 29,500 63,960 1,500,000 100,000 | 200 200 800 | 2,500 232,753 2,984,000 121,000 351,000 | Current Operations Code 25-27 | IRKS PLAN INTERPRETATION OF FINANCING RESTIMATED SOURCES OF FINANCING |
| 2,400 ,000,000 300,000 | 2,400 280,000 200,000 300,000 400,000 750,000 | 2,400 310,000 29,500 300,000 800,000 500,000 900,000 | 351,000 29,500 63,960 500,000 | 2,500 200,000 200,000 800,000 | 2,500 232,753 ,984,000 121,000 351,000 | ons | 140 |
| | | | | <u>.</u> . | | Provincia Assistant | |
| | | | | | | Provincial Assistance odes 1-9 | NO NO |
| | | | | | C 11 | | |
| | | | | | | Federal Assistance Codes 11-13 | |
| | | <u>. </u> | | | | 13 8 | |
| | | | | | | Code: | |
| 1,200 | 1,200 | 1,200 | | 1,200 | 1,200 183,188 | Other Sources Codes 31-34 | |
| | | | | | | | |
| | | | | | 11 New Deal Other Sources | Municip 25 Curr 26 Curr 27 Curr | SOI B |
| | | | | | Deal | Municipal Sources 25 Current operation 26 Current operation 27 Current operation | ń On II |
| | | | | | | Municipal Sources 25 Current operations - general 26 Current operations - utilities | |
| | | | | | | Municipal Sources 25 Current operations - general 26 Current operations-surplus/reserve 27 Current operations - utilities | |
| | | | | | | 9M6 | " |